## **Resource and Business Management**

Customer based improvement												
PI code and description	Previous Outturns 2008/09 Frequency Q1							Future <sup>-</sup>	Fargets			
	05/06	06/07	07/08	Target	Actual	Improve	Frequency	А	M	J	09/10	10/11
C1a: Correspondence replied to within 10 days across the directorate	95% (3393/	93.25%	96.75% (1075/ 1111)	95%	Q1 08/09 <b>90.58%</b> (279/	<b>No</b> Q1 07/08	Replied	116	104	59	95%	
	95% (3393/ 3570)	(1548/ 1660)					Received	121	115	72		95%
		1000)			308)	96.95%	Total	96%	90%	82%		
									Current	×		
C1b: Correspondence replied to within 10 days in RBM		87.5% (7/8)	100% (2/2)	95%	Q1 08/09 N/A	Not	Replied	0	0	0	95%	
	New PI					Comparib	Received	0	0	0		95%
					IN/A	le	Total	N/A	N/A	N/A		
										Current		
C2: The number of customers to reception seen within 5 minutes	100%	100%	07/08 100%	100%	Q1 08/09 <b>100%</b>	Stable	Seen		8102			
						Q1 07/08	Total		8102		100%	100%
						100%	%		100%			
										Current	✓	
C3a: Telephone calls are answered within Customer First standards across the directorate	92.51%	93.98% (154747/ 164666)	94.90% 176082/ 185537	95%	Q1 08/09 <b>95.10%</b>	No	Answered		44538			
						Q1 07/08	Received	46832			95%	95%
						95.92%	Quarterly		95.10%			
											Current	$\checkmark$
C3b: Telephone calls are answered within Customer First standards across RBM	95.90% (11	94.5%	93.87%		Q1 08/09 <b>93.20%</b>	No	Answered	3574				
		(11007/	12828/	95%		Q1 07/08	Received				95%	95%
		11646)	13666			94.92%	Quarterly					
											Current	×
					Q1 08/09	Not	Requests	0	0	0		
C5: Percentage of stage 2 complaints solved within 10 working days across the directorate		75% (6/8)	100% 1/1	95%		Comparib	On time	0	0	0	95%	95%
	. ,				N/A	le	%	N/A	N/A	N/A		

RBM 1

**ANNEX 5** 

21 3/09 Co 1/A Co 08/09 21 3/09 19% 0	Not omparib le	FrequencyRequestsOn time%PaidReceivedMonthly	A 0 0 N/A 276 296 93.24%	Q1 M 0 0 N/A Q1 M 264 304	J 0 0 N/A J 285 325	Future 09/10 Current 95% Current Future 09/10 95%	10/11 95% Targets 10/11
21 3/09 Co <b>J/A</b> 08/09 21 3/09 19% ( 225/ 9 25)	Not omparib le mprove No Q1 07/08	On time % Frequency Paid Received	0 0 N/A A 276 296	0 0 N/A Q1 M 264 304	0 0 N/A J 285	Current 95% Current Future 09/10	95% Targets 10/11
3/09 <b>J/A</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b></b>	mprove Q1 07/08	On time % Frequency Paid Received	0 N/A A 276 296	0 N/A Q1 M 264 304	0 N/A J 285	95% Current Future 09/10	Targets 10/11
3/09 <b>J/A</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b>Co</b> <b></b>	mprove Q1 07/08	On time % Frequency Paid Received	0 N/A A 276 296	0 N/A Q1 M 264 304	0 N/A J 285	Current Future <sup>-</sup> 09/10	Targets 10/11
I/A 08/09 tual In Q1 3/09 19% (25/ 9 25)	<b>Ie</b> mprove No Q1 07/08	% Frequency Paid Received	N/A A 276 296	N/A Q1 M 264 304	N/A J 285	Current Future <sup>-</sup> 09/10	Targets 10/11
)8/09 <mark>:tual In</mark> 21 3/09 <b>19%</b> (25/ 9 25)	mprove No Q1 07/08	Frequency Paid Received	A 276 296	Q1 M 264 304	J 285	Future 09/10	10/11
21 In 21 3/09 1 <b>9%</b> 9 225/ 9 25) 9	<b>No</b> Q1 07/08	Paid Received	276 296	M 264 304	285	Future 09/10	10/11
21 In 21 3/09 1 <b>9%</b> 9 225/ 9 25) 9	<b>No</b> Q1 07/08	Paid Received	276 296	M 264 304	285	09/10	10/11
21 In 21 3/09 1 <b>9%</b> 9 225/ 9 25) 9	<b>No</b> Q1 07/08	Paid Received	276 296	M 264 304	285	09/10	10/11
Q1 3/09 <b>19%</b> 325/9 25)	<b>No</b> Q1 07/08	Paid Received	276 296	264 304	285		
3/09 1 <b>9%</b> 325/ 9 25) 9	Q1 07/08	Received	296	304		95%	05%
<b>19%</b> 325/9 25)	07/08				325	95%	05%
25) 9		Monthly	93 24%	00.040/			95%
			50.2470	86.84%	87.69%		
11						Current	×
	No	Paid	27	31	45	95%	
3/09 . <b>35%</b>	Q1	Received	32	35	47		95%
03/ 9	07/08 <b>99.31%</b>	Monthly	84.38%	88.57%	95.74%		
14) <b>9</b>						Current	×
						ourion	
		Annual					
J/A	N/A Anı					4	3
						0	
						Current	
	_			01		E dans I	T
	morovo	Frequency	٨				10/11
iudi II			A	IVI	J	09/10	10/11
						Not target	Not targe
	N/A	Annual				based	based
J/A						Current	N/A
	18/09 tual I	tual Improve	tual Improve Frequency	tual Improve Frequency A	tual Improve Frequency A M	tual Improve Frequency A M J	Iual Improve Frequency A M J 09/10   I/A N/A Annual Improve Not target based

	Pr	evious Outtu	Irns		2008/09		_		Q1	Future	Y F Targets	
PI code and description	05/06	06/07	07/08	Target	Actual	Improve	Frequency	A	M	J	09/10	10/11
S1: BVPI 12: Number of staff days lost to sickness (and stress) across directorate (days/FTE)	11.54 days	12.27 days	8.98 days	<8 days	Q1 08/09 <b>1.79 days</b>	Yes Q1 07/08 2.71 days	Quarterly		1.79 day	S	<8 days	<8 days
											Current	✓
S2: Number of staff days lost to sickness (and stress) across RBM	4.02 days	1.02 days   3.97 days   7.65 days   <8 days   Q1 08/09 1.62 days   No Q1 07/08 0.27 days   Quarterly   1.62 days				S	<8 days	<8 days				
											Current	×
S3: CP 13a - Number of Days lost for stress related illness	10.96%	5.77%	<b>16.54%</b> (1.49 days)	<2 days	Q1 08/09 <b>0.30 days</b>	Yes Q1 07/08 0.32 days	Quaterly	0.30 days	(16.89% of s	ick days taken)	<2 days	<2 days
			·					-			Current	✓
S4: CP 13b - Number of Days lost for stress related illness across RBM	New PI	0.00%	<b>64.83%</b> (4.22 days)	2 days	Q1 08/09 <b>0 days</b>	Yes Q1 07/08 0.14 days	Quarterly	0 days	(0% of sick	days taken)	2 days	2 days
											Current	✓
S9a: % staff in City Strategy appraised in the last 12 months	72%	73.82%	85.47%	100%	N/A	N/A	Annual				100%	100%
			·					-			Current	
S9b: % staff in RBM appraised in the last 12 months	92%	77.50%	92.50%	100%	N/A	N/A	Annual				100%	100%
		<u>.</u>	·		·	·					Current	

										Q1			EY 5
PI code and description	Previous Outturns			2008/09			Frequency			Futu	e Targets		
	05/06	06/07	07/08	Target	Actual	Improve	riequency	А		М	J	09/10	10/11
S10a: Overall staff satisfaction rating for City Strategy in staff survey	73%	N/A	61%	80%	N/A	N/A	18 months					N/A	80%
												Curren	
S10b: Overall staff satisfaction rating for RBM in staff survey	80%	N/A	89%	80%	N/A	N/A	18 months					N/A	80%
				-		<u> </u>						Curren	
Not on the Service Plan													-
PI code and description	Previous Outturns			2008/09			Frequency	Q1				Futu	e Targets
	05/06	06/07	07/08	Target	Actual	Improve	riequency	А		М	J	09/10	10/11
FIN 12 - Final accounts service outturns produced by set date	100%	100%	100.00%	100%	N/A	N/A	Annual					100%	100%
												Curren	
	100.00% 100.00% 100.0				Q1	Stable	Seen			1223			
C16: (CG 5) the percentage of visitors referred to the correct officer within a further 10 minutes		100.00%	100.00%	08/09	Q1 07/08	Total	1223			100.00%	۶ 100.00%		
					100%	100%	%			100%			
												Curren	✓